The Flamborough Chamber of Commerce BOTTOMILINE

VOLUME 11, ISSUE 3 APRIL, 2014

The President Reports:

SPRING HAS COME

Spring has finally arrived!

Some of us thought that winter would never break this year, with the long, hard, deep freeze cold. This week it was nice to see the neighbourhood come alive as people were back outside and working in their gardens, and in their yards. Even I began to do some spring cleaning. Spring, is a season of new life and freshness, which causes us to clean up and renew.

The long winter has been an opportunity for some businesses, but challenging for others. This "spring cleaning" season is a good time to refresh, and take a new look at our businesses.

I have found that each year it is a good idea for businesses to have some fresh eyes look at your facility, your media, and your look in general. I recently read a study that said that after only four weeks you



JASON SMALL President, FCC

become blind to clutter and mess. Have you recently had some fresh eyes look at your business? Have you recently done some spring cleaning and decluttering?

Businesses that regularly update and regularly freshen will prove to stay relevant and successful over the long run.

Flamborough is changing and growing so rapidly. If you want to stay on the cut-

ting edge in this changing community you will need to do some intentional spring cleaning.

After this long winter it is a great time to renew, and make an investment that will continue to pay dividends into the future.

SAVE THE DATE

All-Candidates Debate Thursday, October 16, 2014



Last month, MPP Glen Murray (second from left) – the Minister of Infrastructure and Transportation in the Kathleen Wynne provincial Cabinet – was the featured speaker at a luncheon on the Hamilton waterfront, where he extolled the virtues of Light Rail Transit (LRT). Pictured with Minister Murray after his speech are (from left) Flamborough Chamber of Commerce (FCC) Executive Director Arend Kersten, Ward 15 (East Flamborough) Councillor Judi Partridge, Ancaster-Dundas-Flamborough-Westdale MPP Ted McMeekin (and Minister of Community and Social Services) and Hamilton Chamber of Commerce President and CEO Keanin Loomis.

MURRAY PRAISES LRT ... BUT NO PROMISE OF PROVINCIAL FUNDING

In Hamilton to formally announce the construction of the new GO station and expansion of service, Toronto MPP Glen Murray – the Minister of Transportation and Infrastructure in the Kathleen Wynne Cabinet – was quick to praise the virtues of Light Rail Transit (LRT) at a luncheon hosted by the Hamilton Chamber of Commerce. Flamborough Chamber of Commerce Executive Director Arend Kersten was among the invited guests.

Some expect that the Hamilton LRT project will become in the primary issue in the upcoming municipal election. It is estimated the project – which will see LRT service between Eastgate Mall in Stoney Creek and McMaster University in Westdale – will cost somewhere between \$800 million and \$1 billion. Council is on record as generally supportive of the LRT in Hamilton – *provided* the province picks up the entire cost.

Murray – a former mayor of Winnipeg – argued that the proposed Hamilton LRT service would result in new commercial and industrial assessment (complete with additional taxes and new jobs), is good for the environment and will increase property values along the rail line.

Murray made an interesting distinction between 'taxpayers' (primarily interested in dollars and cents) and 'citizens' (willing to pay more taxes and fees in order to create a more livable city). Whether Murray's differentiation between 'taxpayers' and 'citizens' will become a campaign theme in an anticipated provincial election – which many predict may happen later this year – remains to be seen.

But Murray was silent on what the province will contribute to a LRT project in Hamilton. Many expect the details will be included in the provincial budget to be unveiled on May 1.





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Arend Kersten

Executive Director, Flamborough Chamber of Commerce

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CLAPPISON ANIMAL HOSPITAL HOSTS BUSINESS AFTER FIVE

Offering full services, Clappison Animal Hospital - located on the northeast corner of Highway #6 and Concession 5 East (across from TERRA -Where Colour Lives) - hosted the most recent Business After Five (BA5) networking event for the Flamborough Chamber of Commerce (FCC). ABOVE: Among the staff welcoming FCC members and their guests were (from left) Karleigh Veevers, Sue Gould, Erin Knibb, Bobbi-Lea Davis and Christine Attridge-Hardy. LEFT: Haley Luckanuck of Spoiled Rotten Pet Services - a past recipient of the FCC Young Entrepreneur of the Year Award presented at the annual Outstanding Business Achievement (OBA) awards gala – was right at home with one of the 'clients' at the Clappison Animal Hospital.



Twins Jenna (front, left) and Megan Brown - daughters of Marianne and Nick Brown (Brown Financial Security) - picked the winners of the door prizes, which are part of every BA5. The prizes were presented by Christine Attridge-Hardy (second from right) of Clappison Animal Hospital. Recipients were (from left) FCC Past President Margaret Robertson, Scott Bermingham (Bermingham IT Consultants) and Danielle Furlong (Spoiled Rotten Pet Services). For more photos, please see Page 8.

Terra Garden Centres

'WHERE COLOUR LIVES' **EXPANDS ... YET AGAIN**

An expansion of a local business means more jobs for Hamiltonians.

TERRA, formerly known as TERRA Greenhouses, is expanding further in the Hamilton area and as a result, expects to create 50-60 seasonal and full-time employment opportunities.

TERRA celebrated with a grand opening on April 5, 2014. The new store is located at 340 Regional Road 20 in Hamilton and is the former Oakridge Garden Centre.

TERRA will operate in the existing facility through the spring season and early summer giving customers in that area a chance to meet TERRA, their products and

The facility will then close in mid-July for construction of a new TERRA garden centre. Construction of the innovative garden centre is expected to conclude in early 2015, upon which the store will open permanently.

The store will follow the same model already evident in TERRA's other four stores, located in Waterdown, Burlington, Milton and Vaughan.

The model for TERRA is a contemporary garden centre with lifestyle flair built on a foundation of providing the freshest products and the best customer service.

General Manager Andrew Pepetone feels that TERRA is unlike any other garden centre and is pleased to bring this concept to the Hamilton Mountain.

"I am thrilled to be able to bring TERRA to this area and to become part of this community," said Pepetone. "It excites me to be able to offer the community a number of jobs and benefits with this new location."

TERRA's trademark slogan, 'Where Colour Lives' is seen throughout all of their stores.

TERRA prides itself on offering a lifestyle to its customers. This is evident in their stores and greenhouses, through their multiple colour stories that not only include row upon row of fresh foliage and flowers, but also décor for the home from throws to pillows, art and furniture, in an assortment of colours.

TERRA truly understands their customers and offers them everything they need for their entire lifestyle.

This doesn't stop at the home; TERRA also carries an assortment of footwear, clothing, jewellery and even luggage.

Although each store follows the same model and dedication to quality, they have all been given a personality of their own.

TERRA has always prided itself as being a strong member of the communities where it operates. Hundreds of students are employed each summer and TERRA is proud to have taken part of the development of so many youth.

The Hamilton store will be no different, offering jobs and growing careers in Hamilton is one of the components the TERRA team is most excited about.

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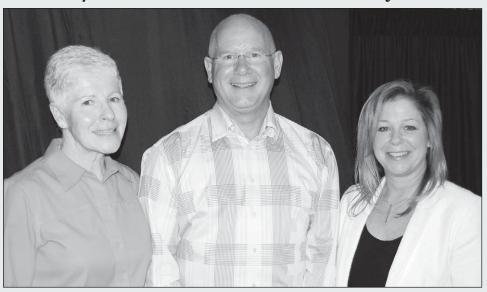
2006 - Hickory Dickory Decks 2006 - DanceMakerz 2007 - CHOICES 2007 - Magnolia House Spa 2008 - Dufferin Aggregates 2008 - Aventix 2009 - Langford Pharmacy 2009 - Waterdown Optometric Clinic 2010 - The Lock Hut 2010 - Millgrove Gardens 2011 - Greensville Gourmet 2011 - McCann Professional **Dog Trainers** 2012 - Opta Minerals 2103 - Dancemakerz

TOWN OF FLAMBOROUGH AWARD

2006 - Sylvia Wray Flamborough Archives 2007 - flamboro downs 2008 - Cpl. Chris Klodt 2009 - Gail Bosma Flamborough Food Bank 2010 - Ryan Ellis Mark Visentin Canadian Junior Hockey Team 2011 - OH Canada Ribfest Rotary Club of Flamborough AM **Rotary Club of Waterdown** 2012 - Wilf Arndt Waterdown BIA 2013 - Wild on Waterdown **Community Church**

SANDRA GRAY/ WEEKS HOME HARDWARE AWARD

Community Service
by an Individual Award
2006 - Deb Tigchelaar
Drummond House
2007- Tom Jacques
Hickory Dickory Decks
2008 - Heather Johnston
and Ted Lindsay
Flamborough Review



WESTJET WINNER AT OBA GALA

Lousie and Don Sloat (Lafarge Canada) were the lucky winners of two Westjet tickets at February's *Outstanding Business Achievement* (OBA) gala at the African Lion Safari. They will use the tickets to fly to Vancouver later this summer. In addition to the Westjet tickets, Louise and Don will also stay at the River Rock Casino Resort in Vancouver, courtesy of the Great Canadian Gaming Corporation, the owners of Flamboro Downs. Pictured with Louise and Don is Wendy Wasylowich (right) of Flamboro Downs. Wendy is also a member of the Board of Directors of Flamborough Chamber of Commerce (FCC).

2009 - Peter Barnes
Waterdown Youth Centre
2010 - Marti Van Hoeve
Van Hoeve Homes
2011 - Dante DiFelice
Waterdown Collision
2011 - Norm Read
Beckett Lowden Read
2012 - Roger Wilson
2013 - Glen Smith
Merit Insurance

COMMUNITY SERVICE BY A COMPANY AWARD

2006 - Flamboro Speedway 2007 - Jay's Auto 2008 - Terra Greenhouses 2010 - Waterdown Dairy Queen 2011 - Lafarge Canada 2012 - Boston Pizza 2013 - Staples

CHAMBER OF COMMERCE GREEN AWARD

2008 - Waterdown Collision 2009 - Nathan Helder Gelderman Landscaping 2010- Sensible Life Products 2012 - Rothsay

YOUNG ENTREPRENEUR OF THE YEAR AWARD

2009 - Haley Luckanuck
Spoiled Rotten Pet Services
2011 - Nicole Martin
Talent Search Summer Camp
2012 - Sarah Powell
Sarah Grace Photography

FCC SERVICE AWARD

2006 - Arend Kersten
Flamborough
Chamber of Commerce
2007 - Lafarge (Dundas)
2008 - COGECO
2009 - Robert Pasuta
Councillor - Ward 14
2010 - Fred Eisenberger
Mayor - City of Hamilton
2011 - Dutch Mill Country Market
2012 - Janet Barnard
J. Barnard Bookkeeping
2013 - Penny Gardiner
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CIVIC RECOGNITION AWARD

2011 - Flamborough Women's Resource Centre

2011 - Soroptimists International Dundas-Ancaster-Flamborough

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URAGES BILLY BISHOP EXPANSIO

The Ontario Chamber of Commerce (OCC) encourages the City of Toronto to permit jet-powered aircraft operations at Billy Bishop Toronto City Airport (BBTCA).

By increasing access to new markets, the operation of quiet jets will help Ontario emerge stronger in the global economy.

In 2012, the OCC developed *Emer*ging Stronger: A Transformative Agen-

tive impact on our province's economy. more frequent travel all contribute to The proposal to expand service at BBTCA is one such opportunity.

Allowing jets to operate from Billy Bishop is important for the following reasons:

LABOUR CONNECTIVITY **AND MOBILITY**

Ontario's economy is in transition. Many areas of traditional economic strength are struggling. New sectors,

Mobility, connectedness, and relationship-building are crucial if we are to realize our vision for a successful Ontario. Improved air infrastructure is vital to facilitate the movement of ideas and labour and to connect entrepreneurs with opportunities.

da for Ontario, which sets out an agenda to transform the province's economy. As we move forward, it is important to champion businesses and opportunities that will have a significant posisuch as financial and business services, are increasingly important. With an airport only steps away from downtown,

passengers save two hours or more on a round trip flight. Shorter, cheaper, and

FCC SUPPORTS RESOLUTION CALLING FOR HIGHWAY #6 BYPASS AROUND MORRISTON

The Board of Directors of the Flamborough Chamber of Commerce (FCC) has endorsed a resolution prepared by the Guelph Chamber of Commerce (also endorsed by the Hamilton and Centre Wellington Chambers of Commerce) calling on the province to move forward with the construction of a Highway #6 by-pass around Morriston. The resolution will be debated at the Annual General Meeting (AGM) of the Ontario Chamber of Commerce (OCC) when it meets in Sault Ste. Marie next month.

ISSUE

The draft Transportation Development Strategy for the Greater Toronto Area (GTA) West Corridor will not provide sufficient infrastructure for the long term to support economic growth in the north-south corridor west of the GTHA) Greater Toronto-Hamilton Area.

BACKGROUND

Extending Highway 6 South from Guelph to south of Morriston would reduce costs relating commuting time and freight shipment delays, as well as providing opportunity to retain and grow manufacturing and food processing businesses in Waterloo, Welling-ton, and Hamilton.

COMMUTER TRAVEL TIME

- · Estimated annual value of commuter travel time saved during peak periods with the proposed bypass applied to 2011 traffic is \$13.1 million.
- Estimated value of future commuter time savings with proposed bypass is \$23.4 (2021) and \$31.3 (2031) million respectively.

COMMERCIAL TRAVEL TIME

- · Based on 2009 MTO estimates of commercial vehicle traffic volumes and our analysis of travel time differences with the proposed bypass, we estimate a realized cost savings of \$2.2 million annually (2011 figure).
- Survey results suggest that more consistent travel times with a proposed bypass are important for business supply chain demands.

ACCIDENT REDUCTION

 Based on a model introduced by the Ontario Road Safety Annual Report (ORSAR, 2004), a reduction in accidents associated with the introduction of the bypass is estimated to reduce costs by \$762,300 dollars (based on 2009 accident rates) annually.

ECONOMIC IMPACTS

- Analysis of Statistics Canada, Trucking Commodity Origin Destination data for the region influenced by the corridor illustrates that the corridor is a key link in our trade with the USA.
- Over the past 20 years, the loss of economic opportunities, challenges in retaining labour, and reductions in productivity are difficult to quantify without a more sophisticated and significant analysis effort, but there is no doubt that these are significant factors in assessing the proposed bypass project economic impacts.
- The overall assessment would see the highest economic benefits of the proposed bypass for travel time, reduced local bottlenecks, and improved labour market access.

increased mobility and a lower cost of doing business.

Allowing quiet jets to fly from this airport will enable deeper economic links and facilitate business linkages between Toronto's business core and other global city regions, such as Los Angeles, San Francisco, Vancouver, and Calgary.

ECONOMIC IMPACT

Mobility, connectedness, and relationship-building are crucial if we are to realize our vision for a successful Ontario. Improved air infrastructure is vital to facilitate the movement of ideas and labour and to connect entrepreneurs with opportunities.

Since 2006, over nine million passengers have traveled from the island airport. Commercial airline operations out of BBTCA have played a key role in increasing accessibility and fostering these relationships.

LEVERAGING THE POTENTIAL OF **ONTARIO'S NORTH**

The return of commercial airlines to BBTCA has facilitated the integration of the Northern Ontario economy into the global marketplace. The frequency of flights to Northern Ontario destinations has increased, and fares have declined significantly. For example, since the introduction of Porter flights, fares to Sault Ste. Marie and Timmins have decreased 60 percent and 66 percent, respectively.

Opportunities for continued natural resource development in the North, 8 including the Ring of Fire, suggest that the potential of this region in the coming years will be significant.

The ability to fly quiet jets out of BBTCA will further facilitate an integrated Ontario economy and allow the province to fully capitalize on opportunities in the North. As a global mining finance centre, Toronto has much to gain from a prosperous and accessible Northern Ontario.

AN EXTRAORDINARY FUTURE

Since the return of commercial airline operations, BBTCA has been an integral part of the broader provincial economy. It has facilitated the movement of labour and ideas, relationship building, and the growth of each of its destinations in the province. Expanded service at BBTCA will create a better economic climate in Ontario.

The timely approval of this request by Toronto city council, with appropriate conditions and protections for all parties, is in everyone's interest.



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Photo courtesy of Wilf Arndt

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D 435	Ubbelea Mushroom Farm, 1160 Edgewood Rd	
Property Management	The Enfield Group, 1 Hamilton St. S	
Pumps	Flamborough Pumps, 797 Con. 8 W., Puslinch	905-659-3337
	Q	
Quarries	Dufferin Aggregates, 685 Brock Rd	
Quarries	Lafarge Canada, 628 Hwy. #5	905-527-2744
	R	
	Flamboro Downs, 967 Hwy. #5 W	905-627-3561
Race Track	Dean Martin, Re/Max Garden City, 720 Guelph Line	
	R. Denninger, Re/Max Garden City, 427 Dundas St. E	
	R. Denninger, Re/Max Garden City, 427 Dundas St. E Angela Donato, Apex Results Realty, 5 Riley St	.903=630-1639
	Angela Donato, Apex Results Realty, 5 Riley St Re/Max Condos Plus, 45 Harbour Sq., Toronto	416-203-6636
	Angela Donato, Apex Results Realty, 5 Riley St Re/Max Condos Plus, 45 Harbour Sq., Toronto Wendy Martin, Sutton Group About Town	416-203-6636 905-681-7900
Real Estate	Angela Donato, Apex Results Realty, 5 Riley St Re/Max Condos Plus, 45 Harbour Sq., Toronto Wendy Martin, Sutton Group About Town Michael Domenichetti, Sutton Group About Town	416-203-6636 905-681-7900 905-681-7900
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514 905-689-3140
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514 905-689-3140 905-689-3131
Real Estate Rendering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514 905-689-3140 905-689-6648 905-689-5952
Real Estate Rendering Restaurants	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514 905-689-3140 905-689-3131 905-689-5952 905-690-1787
Real Estate Rendering Restaurants Restaurant / Catering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905,689-8514 905-689-3140 905-689-3131 905-689-5952 905-690-1787
Race Track Real Estate Rendering Restaurants Restaurant / Catering Restaurant - Quick Serve Retail	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905-689-8514 905-689-3140 905-689-3131 905-689-3131 905-689-5952 905-690-1787 905-690-7670
Real Estate Rendering Restaurants Restaurant / Catering	Angela Donato, Apex Results Realty, 5 Riley St	416-203-6636 905-681-7900 905-681-7900 905-628-9303 905-690-1500 905-689-8514 905-689-3140 905-689-3131 905-689-3131 905-689-1787 905-690-1787 905-690-7670 905-921-7289 905-689-9273

Healthy Community-Healthy Youth905-630-4649

Testing Equipment M & L Testing Equipment, 31 Dundas St. E.905-689-7327 Room To Go Inc., Box 76, Millgrove **Toilets-Portable** ..905-689-6389 Flamborough Technical Mgnt., Box 1282, Waterdown ...905-690-6094 **Tools** Millgrove Garden Supplies, 682 Concession 5 W. **Topsoil** .905-689-5527 **Tourism** City of Hamilton Tourism, 34 James St. S., Hamilton905-546-2424 **Trailer Sales/Manufacturing** J.D.J. Trailer Mfg. & Miska Trailers, 1056 Hwy. #6905-689-7100 **Trailers** Wheeling World, 140 King St. E., Hamilton Trans/Freight Forwarding (ABH) Oversize Direct, 1 Waterwheel Cr.905-690-3193 Travel - Full service Expedia CruiseShipCenters, #6, 255 Dundas St . E. 289-895-7638 **Trucking** Jimmy D Coverdale, 955 Highway #97, Freelton905-659-2253 L.P. Services, 100 Mead Ave., Hamilton . 905-312-9073

W Weighing Systems Trouble-Shooting Services, Box 185, Carlisle 905-659-1323 Welding Parsons Welding Service, 25 Dundas St. E 905-689-5144 Wine & Beer Polar Bay Wines, 254 Dundas St. E 905-690-1868 Women's Services Drummond House, 67 Conc. 5 E 905-689-1484 Interval House, 630 Sanatorium Rd., Hamilton 905-387-9959

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Flamborough Chamber of Commerce MISSION STATEMENT

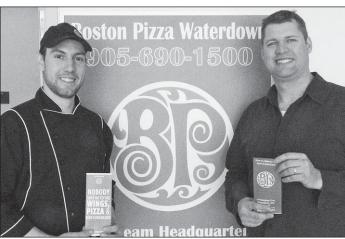
The Flamborough Chamber of Commerce is dedicated to leadership in recognizing and encouraging good corporate citizenship, defending and promoting private enterprise, contributing toward the growth of a healthy local economy and continual improvement to the quality of life in Flamborough.

MAYOR REFLECTS AT FCC LUNCHEON



seeking re-election in the October municipal election, Mayor Bob Bratina was the featured speaker at the most recent Business Roundtable hosted by the Flamborough Chamber of Commerce (FCC) at the new North Wentworth Arena at Clappison's Corners. Mayor Bratina (pictured at left with FCC President Jason Small of the Community Church) is a good friend of the FCC and frequently attends local events. Whenever he introduces him, FCC Executive Arend Kersten notes that in the last municipal election, Mayor Bratina received more votes in Flamborough than his 15 opponents combined. A subdued Mayor Bratina (he had just come from a funeral for two young men who aspired to become police officers and who were killed in a traffic accident) reflected on his term of office at the luncheon at a very personal level. He confirmed that he plans to write two books - one for children and another under the title 'The Trouble With Hamilton.' Extensive media reports of the mayor's comments can be found on the websites of the Flamborough Review, Hamilton Community News and the Hamilton Spectator.





LEFT: Ward 1 (Westdale) Councillor Brian McHattie (right) – one of a number of candidates who has registered to replace Mayor Bratina – is pictured after the luncheon with Ward 14 (West Flamborough) Councillor Robert Pasuta. Continuing a tradition, the FCC will host an *All Candidates Debate* on the evening of Thursday, October 16, 2014. RIGHT: FCC President Jason Small thanks Kyle Kloosterman (left) of the Waterdown Boston Pizza. The local 'Team Headquarters' provided the food at the luncheon.

BA5 NETWORKING IS GOOD FOR BUSINESS





In addition to complimentary munchies, beverages and door prizes, FCC Business After Five (BA5) profiles members and offers outstanding face-to-face networking opportunities. That was again the case at the recent Clappison Animal Hospital BA5. ABOVE, LEFT: Pictured (from left) are FCC Office Administrator Courtenay Gardiner, Dianne Kersten and Gerald Hoeksema (The Lock Hut). ABOVE, RIGHT: Listening carefully are (from left) Craig Sampson (Weeks Home Hardware), Waterdown lawyer Kyle Hampson (Miller Thomson) and Jeff Gray (RBC Dominion Securities).

Canadian Chamber of Commerce

CCC HAS HIGH PRAISE FOR JIM FLAHERTY

The Honourable Perrin Beatty, a former member of the federal Cabinet, has been President and CEO of the Canadian Chamber of Commerce (CCC) since 2007. On hearing about the passing of MP Jim Flaherty, who recently resigned as the federal Minister of Finance, Beatty said the following:

Jim Flaherty has made an incredible contribution to the government and to public life in Canada.

We in the business community are saddened by today's news. Our thoughts and prayers go to his wife and three sons

Since he had first entered the legislature in Ontario in 1995, and through eight grueling years as federal Finance Minister, Jim Flaherty had brought energy and principle to politics.

He listened attentively, deliberated fairly and led decisively. And he guided Canada's economy successfully during a period of global economic turbulence. You can't ask for more from a Finance Minister.

The economic strategies championed by Mr. Flaherty are continuing to serve Canada well.

Today our country has one of the strongest economies in the developed world. Mr. Flaherty charted a course that the CCC strongly endorses, relying on free markets and fair government rules to bring prosperity to our country.

The Minister's decisions to reduce small business taxes and then corporate taxes has helped make investment in Canada an attractive option for Canadians and foreign capital alike.

Jim Flaherty will be sorely missed in the halls of government and across Canada. We should all be grateful for his service to Canada.

On behalf of Canadian Business, I want to express our sincere condolences to his family. We are grateful for Jim Flaherty's many contributions to Canada and deeply saddened by his sudden passing.

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